



## **Barbican Centre Board**

**Date:** WEDNESDAY, 17 JANUARY 2018  
**Time:** 11.00 am  
**Venue:** COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

**Members:** Deputy Dr Giles Shilson (Chairman)  
Deputy John Tomlinson (Deputy Chairman)  
Deputy John Bennett  
Russ Carr  
Gerard Grech  
Deputy Tom Hoffman  
Deputy Wendy Hyde  
Emma Kane  
Vivienne Littlechild  
Deputy Edward Lord  
Deputy Catherine McGuinness  
Wendy Mead (Chief Commoner)  
Lucy Musgrave  
Graham Packham  
Trevor Phillips  
Judith Pleasance  
Deputy Tom Sleigh

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**Lunch will be served in the Guildhall Club at 1pm**  
**N.B. Part of this meeting could be the subject of audio or visual recording**

**John Barradell**  
**Town Clerk and Chief Executive**

# AGENDA

A number of items on the agenda will have already been considered by the Board's Finance and/or Risk Committees and it is therefore proposed that they be approved or noted without discussion. These items have been marked with a star (\*). Any Member is able to request that an item be unstarred and subject to discussion; Members are asked to inform the Town Clerk or Chairman of this request prior to the meeting.

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **A) BOARD MINUTES**  
To approve the public minutes and summary of the Barbican Centre Board meeting held on 20 November 2017.  
**For Decision**  
(Pages 1 - 6)
- b) MINUTES OF THE NOMINATIONS COMMITTEE**  
To receive the public minutes and summary of the Nominations Committee of the Barbican Centre Board held on 20 November 2017.  
**For Information**  
(Pages 7 - 8)
4. **OUTSTANDING ACTIONS AND WORKPLAN**  
Report of the Town Clerk.  
**For Information**  
(Pages 9 - 12)
5. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**  
Report of the Managing Director (TO FOLLOW).
6. **SKILLS AND EFFECTIVENESS REVIEW: ACTION PLAN**  
Report of the Town Clerk.  
**For Decision**  
(Pages 13 - 18)
7. **SAFEGUARDING POLICY**  
Report of the Head of Human Resources, Barbican Centre.  
**For Decision**  
(Pages 19 - 28)
8. **DRAFT DEPARTMENTAL BUSINESS PLAN 2018/19**  
Report of the Managing Director.  
**For Information**  
(Pages 29 - 34)

9. **THEATRE & DANCE: ANNUAL PRESENTATION**  
Report of the Director of Arts.  
*N.B. – To be read in conjunction with the non-public appendices at Item 14.*  
**For Discussion**  
(Pages 35 - 56)
10. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
11. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
12. **EXCLUSION OF THE PUBLIC**  
MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act  
**For Decision**
13. **A) NON-PUBLIC BOARD MINUTES**  
To agree the non-public Minutes of the Barbican Centre Board meeting held on 20 November 2017.  
**For Decision**  
(Pages 57 - 62)
- B) NON-PUBLIC MINUTES OF THE NOMINATIONS COMMITTEE**  
To receive the non-public minutes of the meeting of the Nominations Committee of the Barbican Centre Board held on 20 November 2017.  
**For Information**  
(Pages 63 - 64)
14. **THEATRE & DANCE: NON-PUBLIC APPENDICES**  
To be read in conjunction with item 9.  
**For Information**  
(Pages 65 - 74)
15. **BOARD APPOINTMENT**  
Report of the Town Clerk (TO FOLLOW).  
**For Decision**
16. **BAD DEBT ANNUAL UPDATE**  
Report of the Chief Operating & Financial Officer  
**For Decision**  
(Pages 75 - 78)
17. **BUSINESS REVIEW**  
Report of the Chief Operating & Financial Officer.  
**For Information**  
(Pages 79 - 86)

18. **SBR / STRATEGIC PLAN UPDATE**  
Report of the Managing Director.  
**For Information**  
(Pages 87 - 92)
19. **\*RISK UPDATE**  
Report of the Director of Operations & Buildings.  
**For Information**  
(Pages 93 - 104)
20. **PROJECTS UPDATE**  
Report of the Director of Operations & Buildings.  
**For Information**  
(Pages 105 - 114)
21. **REPORT OF URGENT ACTION TAKEN**  
Report of the Town Clerk.  
**For Information**  
(Pages 115 - 116)
22. **QUESTIONS RELATING TO THE WORK OF THE BOARD**
23. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**  
**Confidential Agenda (separately circulated)**
24. **CONFIDENTIAL MINUTES**  
To agree the confidential minutes of the meeting held on 20 November 2017.  
**For Decision**
25. **IT RESTRUCTURE**  
Report of the Director of Operations & Buildings.  
**For Decision**